



Mike Allen

BSc FRICS MHKIS MCI Arb FACostE FAE
RPS(QS) CEDR Accredited Mediator
Managing Director

Current Position

Mike Allen is a Managing Director with Secretariat based in Hong Kong. He is a Chartered Quantity Surveyor and has over 35 years' experience in the industry and has worked internationally for many years, with the last 20 years being based full time in Hong Kong. He has extensive experience in procurement and contract strategy, dispute resolution and providing strategic advice to clients on distressed or problem projects.

In addition to working on many construction projects, Mr. Allen continues to work on numerous disputes and live projects for Employers, Contractors and Subcontractors. He provides contract advice, has prepared claims and rebuttals, assisted in negotiations and appeared in many different tribunals.

Mr. Allen is experienced in a wide range of civil engineering, building, M&E and process plant contracts, which include the ICE 6th edition, Engineering Construction Contract (NEC), I Chem E Red and Green Book, G90, JCT, GC Works and Subcontract Forms, which also includes bespoke, simple and situations of no written contract. He also has extensive experience of FIDIC and various standard and ad hoc forms of contract in various countries in Europe, the Middle East, South Africa, Hong Kong, Philippines, Taiwan, Singapore, South Korea, Sri Lanka, India, PRC and Australia.

Mr. Allen has been appointed as a Quantum Expert Witness and Expert Determiner on a number of construction and engineering disputes, acting for both claimant and respondent, working with major firms of solicitors and barristers. He has given evidence in the High Court twice and in domestic and international Arbitrations on 28 separate occasions, as well as in various Mediations and Conciliations. Mike is also a CEDR accredited mediator.

Mr. Allen has also been listed in the Who's Who Legal Directory of Expert Witnesses as a Global Elite Thought Leader in construction and Arbitration by Who's Who Legal, which is an independent legal research guide.

Contact Details

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Professional History

- Secretariat
- FTI Consulting, Senior Managing Director
- Arcadis, Partner - Global Leader of Contract Solutions
- Contract & Cost Management, Partner
- UK Water plc, Assistant Project Manager
- Bailey Widnell & Trollope, Surveyor
- Basil Cohen & Partners, Assistant Surveyor

Professional Associations

- Fellow of The Royal Institution of Chartered Surveyors
- Registered Professional Surveyor (HK)
- Fellow of The Association of Cost Engineers
- Member of The Chartered Institute of Arbitrators
- Fellow and Vice Chairman of The Academy of Experts
- CEDR Accredited Mediator

References from Who's Who Legal

Mr. Allen has been consistently recognised as one of the leading experts worldwide, and has received the following praise and recognition from his fellow experts, legal and in-house client teams as a Global Elite Thought Leader:

"Is regarded as extremely skilled at testifying, for he is thorough and meticulous in his analysis and expert opinions"

"Is a highly respected expert within the field, standing out for extensive attention to detail and his persuasive approach when testifying"

"Mike is very experienced in court appearances, as well as producing quality expert reports, and he is thorough and hard working, with great attention to detail"

"He is able to navigate through complex issues and boil them down to key points"

"Mike is very well experienced and excellent on the stand, and is fantastic at tackling contentious issues"

"Mike is a standout expert in the market"

"a go-to for large-scale contentious disputes thanks to his in-depth knowledge of valuing large claims, and what is required for formal dispute processes (from a quantum perspective)"

"measured and balanced" expert who "brings a wealth of experience in highly complex technical disputes"

"Mike is my go-to quantum expert for the most complicated cases"

"He is head and shoulders above all other experts in Hong Kong"

"He brings unrivalled expertise and you always know his work will be of the highest quality"

"Is an established name, with "great experience" and an "astute" and "very professional approach" to contractual claims and project-related disputes."

"He is without a doubt a thought leader" "Mike is focused, organised and responsive" "He is able to understand the wider context in which his evidence will sit and help refine case strategy, and at the same time is fully conversant with the detailed figures and data in support."

"Is singled out as the best in the region by sources who note he performs very well in the quantum arena."

"Very professional, calm under cross-examination and thoroughly impressive for complex damages claims."

"An established name, with great experience and an astute and very professional approach to contractual claims and project-related disputes."

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"Praised by clients whose are effusive of his testimony, highlighting his composure in the witness box and his calm manner and particular skill in explaining complex issues in a way that is easy for clients and tribunals to understand."

"A well-known figure in the market with peers praising him as a personable and top-class expert, particularly on matters pertaining to the construction sector."

"A highly respected figure in the construction space where he really stands out for his great experience across a range of large project disputes."

"Known for his very impressive experience in quantum and delay-related matters."

Examples of Previous Work

Services generally include:

- Taking client briefings.
- Formulating procurement and contract strategies.
- Responsible for coordinating multi-disciplinary teams in the document production and project delivery.
- Producing and managing a series of BQ packages within a bespoke form of management contract.
- Preparing developers' budgets, cashflow forecasting, interest roll-up and cost benefit analyses for developers and financial institutions.
- Preparing Bills of Quantities, schedule of work, and work packages on building and civil engineering works ranging in value from £50k to £90M.
- Pre-tender estimates, cost planning and cost benefit analysis.
- Post contract administration including preparing contract documents, negotiation of interim applications, valuing variations, preparation of monthly cost reports, processing materials off site applications, cashflow forecasting and the agreement of Final Accounts.

Projects include:

- Full QS services on an £18M luxury golf and leisure complex for the Admiralty.
- Full QS services on a £5M sheltered housing scheme that comprised the demolition of eight properties and the construction of 32 new housing units for a Local Authority.
- Full QS duties on the refurbishment of Grade I listed buildings, including the piecemeal refurbishment of a building classified as an ancient monument. Value was £4.5M, and involved the decanting and refurbishment of shops, together with a phased refurbishment of a Town Hall for a Town Council.

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- Full QS duties including BQ production on £25M STW together with inlet works, M&E and associated pipeworks.
- Full QS duties on the refurbishment of 200 council properties in the Rhondda Valley. This involved the production of an innovative and phased tender document, which allowed a tender sum to be inserted against each property.
- Part of a BQ production team on the £120M refurbishment of Strangeways Prison (Manchester) and the £45M new build of Banstead Prison (Surrey).
- A Specialist advisor on a number of COGEN and waste to energy plants in Indonesia, Singapore and Thailand for various international contractors. Duties included reviewing the contract obligations and developing risk mitigation strategies, as well as developing a commercial strategy to maximise the potential outcomes on various issues that arose on the projects.
- Acting as a APM on the Client's PM team for the £45M 'State of the Art' Western Morning News Building for Northcliffe Newspapers. Duties included package management, progress meetings and coordinating the Client's move (400 people) from existing premises to the new building over one weekend.
- Preparing Target Costs, Contract Schedules and agreeing contract documents I Chem E Green Book for Civil Engineering and process contracts on a £25M STW scheme in Cornwall.
- Preparing Contract Documents, negotiating tenders and settling M & E Final Accounts and claims on a series of I Chem E Red Book contracts for water and wastewater treatment schemes (20 projects total c £200M).

Specialist Commissions

Advising on procurement and contract strategy, drafting contracts including bespoke and special conditions:

- Advising and assessing particular special conditions required by the MOD related to sectional completion and specific restricted working practices on the redevelopment of an MOD office block including piling, demolition and refurbishment works.
- Drafting special conditions for phased access, including creating general damages provisions and embargo periods, for civil engineering and pipe laying activities in a tourist location.
- Assisting in the formation of a strategic procurement strategy for a Water plc on a £200M per annum programme.
- Currently advising the Hong Kong Government on an NEC Pilot Project to implement standard NEC procedures and practices.

Preparing acceleration agreements, settlement documents and recovery strategies and associated documents:

- Advising, preparing and agreeing the valuation of an acceleration agreement for a £20M STW scheme.

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- Preparing settlement agreements for a variety of building and civil engineering contracts.
- Advising on an acceleration, and settlement agreement on a fast track fit out of a high rise building in Hong Kong.
- Advising on a recovery strategy for a £20M; 9km, six shaft underground tunnel network that involved claims negotiation and concluding a lump sum contract and devising a forward looking strategy using a Target Cost partnering arrangement and devising different contract documents and conditions.

Due diligence and corporate support services, including:

- Advising the client on a £17M leachate plant PFI document including a due diligence and technical risk review.
- Advising within a Corporate recovery team, including a due diligence assessment on outstanding liabilities, negotiating settlements and contributing to the successful refinancing of a telecom plc.
- Technical Due Diligence and advising an international plc on the sale of its construction group, which involved assessments on all outstanding liabilities and claims, including an ongoing role in the management of retained liabilities.

Forensic analysis and contract recovery strategies, including:

- Analysis and forensic review of a utilities operations contract that incorporated site and head office auditing, contract review and site operations. Producing contract amendments and the reconciliation of a series of over payments.
- Forensic analysis of a target cost contract (c.£125M) that included a reconciliation of disallowed costs, defective works, and the re-calculation of the target cost. The reconciliation produced a revised actual cost under the contract and re-calculation of the risk sharing mechanism and payment due on a Dry Dock structure.

Expert Witness / Advisor

Expert Advice/Expert Witness on construction project disputes; and professional performance matters, including:

- Expert Advisor/Witness (2022) on a major infrastructure project in Hong Kong, where the matters in dispute relate to change, delay, disruption and discrete claims as a result of COVID-19 measures and its related effects (on-going).
- Expert Advisor/Witness (2022) on a major building and infrastructure project in Hong Kong, where the matters in dispute relate to change, delay, disruption and discrete claims and its related effects (on-going).
- Expert Witness (2022) in a Supreme Court Litigation, on a mining facility project in Australia, where the matters in dispute relate to change, delay, disruption and discrete claims as a result of COVID-19 measures and its related effects (on-going).

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- Expert Advisor/Witness (2022) on a major infrastructure project in New Zealand, where the matters in dispute relate to change, delay, disruption and discrete claims as a result of COVID-19 measures and its related effects (on-going).
- Expert Witness (2022) in an ICC Arbitration on an LNG facility in Malaysia, where the matters in dispute include change, delay, defects and matters related to termination (report issued and gave virtual evidence over 2 days).
- Expert Witness (2021) in an ICC Arbitration on a major rail infrastructure project in India, on behalf of a Chinese SOE, where matters in dispute are related to a terminated contract and issues include change, delay, non-payment of contract works and other associated losses (on-going).
- Expert Witness (2021) in an ICC Arbitration on an offshore LNG facility in Australia, where matters in dispute include change, delay and defects (on-going).
- Expert Advisor/Witness (2021) on a major power plant in SE Asia, where the matters in dispute include measurement and valuation of a range of works (matter settled).
- Expert Witness (2021) in a domestic Arbitration in Hong Kong on a M&E and Fire Safety system installation for a major terminal building, where the matters in dispute include the valuation of variations, prolongation and various defective works counterclaims (on-going).
- Expert Facilitator (2021) on a major rail and infrastructure development and associated station in Hong Kong. This involves independent guidance, tasking and if required assessment of a variety of claims in dispute (matter settled).
- Expert Witness (2021) in a domestic Arbitration in New Zealand on a High Rise development and associated infrastructure, where the matters in dispute include the valuation of variations, prolongation, acceleration and disruption (matter settled).
- Expert Determination (2020) on an LNG facility complex (onshore and offshore) in the Middle East, work involves the valuation of various offshore field and onshore plant related works, related to a dispute in the value of US\$250M (Determination issued and matter settled).
- Expert Witness (2020) in an ICC Arbitration on an extensive mixed use development in North Asia, where the sum in dispute is in excess of US\$2.8bn, which involves the assessment of various claims and counterclaims. Report issued, Joint Statement served and gave evidence for half a day (virtually).
- Expert Witness (2020) in an ICC Arbitration on an Airport development in Asia (terminal building and runway facilities), matters in dispute relate to final account issues, claims for prolongation and disruption and associated losses (on-going).
- Expert Advisor/Witness (2019) in an ICC Arbitration on a commercial damages assessment between a state sovereignty and other adverse sovereign states (commission concluded).
- Expert Witness (2019) in an ICC Arbitration on a Light Railway Viaduct within an urban environment in SE Asia, which involves the assessment of prolongation, disruption, variations and related claims (on-going).

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- Expert Witness (2019) in a domestic arbitration in Hong Kong, related to a piling contract and associated works, matters in dispute relate to final account issues relative to delays, variations and scope omissions. 2 reports issued, Joint Statement served and matter settled prior to the hearing.
- Expert Witness (2019) in a domestic arbitration in Hong Kong, related to the E&M installations of a casino complex in Macau, which involves issues related to a terminated contract and associated losses that are claimed. Issued 4 reports and 4 Joint Statements and gave evidence over 2 days in the 'hot-tub'.
- Expert Witness (2018) in an ICC arbitration in Hong Kong, related to the construction of a Power Plant in SE Asia, which involves issues related to a terminated contract and associated losses that are claimed (matter settled).
- Expert Witness (2017) in a Japanese Commercial Arbitration, related to an EPC Power Plant project in South Africa; matters are related to delay, prolongation and the valuation of works to complete. (report issued and matter settled favourably for my client).
- Expert Witness (2017) in a High Court matter in Australia, related to an EPC contract for the construction of onshore LNG facilities and pipeline networks; matters are related to a disputed cost reimbursement contract and issues of entitlement (commission concluded).
- Expert Witness (2017) in an ICC arbitration in the Middle East, on the construction of an airport terminal building, concourse area and related infrastructure facilities; matters include loss and damage assessments related to variations, re-measurement, prolongation, acceleration, disruption and management of change (on-going).
- Expert Advisor (2017) in a domestic arbitration and contract mediation in Hong Kong, related to airport related infrastructure, facilities and a terminal building, which involves the assessment of changes, delays and prolonged works (matter settled).
- Expert Witness (2017) in a domestic arbitration in Hong Kong, related to a design consultants claims in relation to the construction of a leisure facility, which involves the identification and assessment of changes, delays and prolonged works, as well as the assessment of a counterclaim. Issued 3 reports and 2 Joint Statements and gave evidence for ½ a day in a 3 week hearing.
- Expert Witness (2017) in an ICC arbitration in Australia, related to an EPC contract for the construction of onshore LNG operation facilities, which involves the assessment of various claims and counterclaims related to change orders, delays, disruption and prolongation claims. Issued 5 reports, 4 Joint Statements and gave evidence over 3 days concurrently whilst 'hot tubbing' during a 4 week hearing.
- Expert Witness (2017) in an ICC arbitration in Singapore, related to the termination of various Power Plant projects in Thailand, which involves the identification and assessment of various losses incurred as a result of the termination. Issued a report and gave evidence for ½ a day in a 3 day hearing.
- Expert Witness (2017) in a domestic arbitration in Western Australia, related to various facilities on an LNG facility, which involves the assessment of various claims and counterclaims related to change orders, delays, disruption and prolongation claims. Issued 2 reports, agreed a Joint Statement and gave evidence for ½ day in a 2 week hearing.

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- Expert Witness (2016) in an ICC arbitration in Hong Kong, related to an EPC contract to construct a Cement Grinding facility in Mongolia, which involves the assessment of various claims and counterclaims related to the termination of a contract and associated losses (matter settled).
- Expert Witness (2016) in an ICC arbitration in Singapore, related to a mining facility in Western Australia, which involves the assessment of various claims related to the termination of a contract and associated losses and additional costs; Issued 7 reports and 2 Joint Statements and gave evidence concurrently and 'hot tubbing' for 2 days in a 5 week hearing.
- Expert Advisor (2016) on an 18km Light Railway Viaduct within an urban environment in SE Asia, which involves the assessment of prolongation, disruption, variations and related claims (commission concluded).
- Expert Witness (2016) in an ICC arbitration on an LNG facility in Queensland, Australia, which involves the assessment of prolongation, variation, disruption and related claims, all in valuing works related to a 400km LNG pipeline and associated works; Issued 4 reports and a Joint Statement and gave evidence for 1 day in a 2 week hearing.
- Expert Witness (2016) in an ICC arbitration related to a Perimeter Security System of an airport in the Middle East. Disputed issues relate to the valuation of prolongation, variation, disruption, acceleration and related claims. Issued 2 reports and a Joint Statement and gave evidence for 1.5 days in a 2 week hearing.
- Expert Witness (2016) in an ICC arbitration in Seoul (S. Korea), related to a process facility and storage tanks and associated structures in the Kingdom of Saudi Arabia, which involved the assessment of various claims including Variations, Prolongation, Disruption costs and Finance Charges (commission concluded).
- Single Joint Expert (2015/16) on a major rail infrastructure contract in Hong Kong, appointed to independently assess a series of disputed claims, which involves reviewing claims within the tunnels and shafts and assessing associated prolongation, disruption and direct costs (commission concluded).
- Expert Advisor (2015) on a major rail infrastructure contract in Hong Kong, which involves the strategic assessment of a series of legacy claims and the review and implementation of an alternative contract strategy for the remainder of the project (commission concluded).
- Expert Advisor (2014) in an ICC arbitration on an LNG facility in Queensland, Australia, which involves the assessment of prolongation, variation, disruption and related claims, all in valuing works related to a c.550km LNG pipeline (matter settled).
- Quantum Expert (2014) in a contract mediation in the Middle East, on the construction of an airport terminal building and concourse area; matters include variations, re-measurement, prolongation, acceleration, disruption, management of change and finance charges (matter settled).
- Expert Witness (2013/14) in a domestic arbitration on an LNG facility in Perth, Australia. The issues in dispute relate to the construction a Jetty, Marine Works and Deep Water Piling and associated Variations, Prolongation, Acceleration and Disruption (matter settled).

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- Expert Advisor (2013/14) on a Coal Export Terminal in Queensland, Australia, and work involves the assessment of changed working conditions and the impact on contract rates and related claims (matter settled).
- Expert Witness (2013/14) on a Military Defense Base in Djibouti, East Africa. The issues in dispute relate to Variations, Prolongation, Acceleration and Disruption (matter settled).
- Expert Advisor (2013/14) on a series of Power Plants in Libya, North Africa. The issues in dispute related to various claims and Force Majeure principles, advice included preparing a claims strategy, drafting claims and helping develop a negotiation strategy (matter settled).
- Expert Witness (2013) in a High Court matter, on a Mixed Use development in Queensland, Australia. The issues in dispute relate to Variations, Prolongation, Acceleration and Disruption (matter settled).
- Expert Determination (2012/13) on an LNG facility complex in the Middle East, work involves the independent valuation of various field and plant related works on works in the value of US\$ 650M (matter concluded).
- Expert Witness (2012/13) in a domestic arbitration on an LNG facility in Queensland, Australia, which involves the assessment of prolongation, variation, disruption and related claims, all in valuing works related to a c.500km LNG pipeline. Issued 3 reports, met with the other expert and produced 2 Joint Statements and gave evidence for ½ day in a 4 week hearing.
- Expert Advisor (2012/13) to an Employer organisation in the Middle East, on a high rise office development with a series of complex contract novation's to ensure that the project remains on programme, but at the same time compliance with a Royal Decree that changes various aspects of the existing contracts (successfully implemented strategy and now closed).
- Quantum Expert (2011) in an international arbitration in Hong Kong, related to the supply of materials on a Casino complex in Macau. Matters include the analysis and valuation of supply contracts and the damages assessment related to a contract termination. Issued 3 reports, met with the other expert, agreed a joint report and gave evidence (1/2 day) in a 1 week hearing.
- Quantum Expert (2011/12) in a contract mediation in the Middle East, on the construction of an airport terminal building and concourse area; matters include variations, re-measurement, prolongation, acceleration, disruption, management of change and finance charges. Prepared a report, attended a 7 day hearing and gave numerous hearing presentations (matter settled).
- Quantum Expert (2010/12) in a domestic arbitration in Hong Kong, on an elevated highway and viaduct structure; matters include variations, re-measurement, prolongation, acceleration, disruption, management of change and finance charges. Met with the other Expert produced an Interim and Final Joint Statement (matter settled).
- Quantum Expert (2009) in a domestic arbitration on a Highway resurfacing project in the Philippines, matters include prolongation, delay and disruption, variations, finance charges and various counterclaims. Met with the other expert, issued 2 reports and agreed 2 joint reports as well as gave evidence (1 day) in a 3 week hearing.

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- Quantum Expert Advisor (2009) on a major new highway construction project in South Asia; matters include the preparation of claims for prolongation, delay and disruption, variations and finance charges. Issued 2 reports.
- Quantum Expert Advisor (2009-10) on a residents club renovation and refurbishment contract dispute, agreed the scope of works and valuations with the other expert and the matter settled.
- Quantum Expert (2008/09) in a domestic arbitration in Hong Kong, on a highway and infrastructure re-alignment project, matters include prolongation, delays and disruption, variations, re-measurement and finance charges. Met with the other expert, agreed the joint report and matter settled.
- Quantum Expert (2008) on a Conciliation on the Taiwan High Speed Rail Project, matters include prolongation, delay and disruption, variations and finance charges. Issued a report, met with the other expert, gave evidence (half day) and settled.
- Quantum Expert Advisor (2008) to the Hong Kong Airport Authority on a mediation between Employer and Contractor that successfully settled. Matters include disputed variations, delay, prolongation, acceleration and technical claims. Issued a report, met with the other expert and gave evidence over 2 weeks and settled.
- Quantum Expert (2007) on a Hong Kong Water Treatment Works (Arbitration) undertaking a detailed valuation and assessment of a HK\$60M variation account, a HK\$40M prolongation and delay claim for E&M and associated civil engineering works. Issued 2 reports, met with the other expert and agreed a joint report and the matter settled.
- Quantum Expert (2006) in an ICC Arbitration, on a US\$4.5M professional negligence dispute in Seoul, South Korea. The hearing was held in Singapore under Korean Law. Issued 2 reports, met with the other expert, agreed a joint report and gave evidence for 3 days.
- Quantum Expert (2004/5) on Hong Kong Housing Authority – v – B+B Construction Company Ltd (In Liquidation), in the Court of First Instance (Hong Kong). HK\$700M claim comprising of 7 principal claims and over 200 individual claims for consultancy fees, lost interest on deposit and completion monies, remedial works to the foundations, reinstatement works and improvement works to six 44 storey Blocks and a school. All as a result of defective piling works and alleged breach's of the specification. Met with the other expert, agreed joint report and gave evidence for 3 days (hearing 4 weeks).
- Quantum Expert Advisor (2003) on CIS –v- Henry Boot, giving opinion on the interpretation of JCT 98 Private With Quantities (including CDPS) and the measurement rules of SMM 7 for the measurement of temporary works and site conditions, as well as the status of any site investigation data.
- Quantum Expert (2002) in an Uncitral Arbitration, on a US\$1bn LNG plant in the Middle East, which involved extensive civil and marine engineering activities. The disputed value was US\$100M and the commission required the assessment of Prolongation, Delay and Disruption, Acceleration and over 100 measurement and variation claims. Met with the other expert agreed joint report and gave evidence in a 4 week hearing.

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- Quantum Expert (2002) on Carillion – v – Devonport Royal Dockyard Ltd, which was a dispute on the c.£100 M construction of a dry dock to re fit the Vanguard Class Nuclear Submarine. Met with the other expert and agreed a Joint Report.
- Quantum Expert (2002) in a Paper Mill Waste Water Treatment Process Adjudication and Arbitration (£2.5M). The matter specifically focused on the damages claims related to a series of alleged breaches of contract and duty of care by the Consulting Engineer. Professional Negligence was alleged and proven with the subsequent damages calculation adopted by the Adjudicator. Met with the other expert and agreed joint report (matter settled).
- Quantum Expert (2003) on a Redecoration Works Arbitration that involved 97 properties on Lantau Island, Hong Kong. Met with other expert, agreed joint report.
- Quantum Expert (2001/2) on the Purac -v- Parsons Plastics Ltd Adjudication that proceeded to the House of Lords. The report was based upon the valuation of the sums due (contract works, varied works and claims) to a process sub contractor under a lump sum design and construct contract on a Water Treatment Plant. Met with other expert, agreed joint report.
- Quantum Expert (1999) on a tunnelling Arbitration that proceeded to the High Court and the giving of further evidence. The contract was an ICE design and construct contract with notional Bills of Quantities, and matters addressed within my report included a tender analysis on productivity outputs, the evaluation of variations and claims for delays to the regular progress of the works. Met with the other expert, agreed joint report. This involved the giving of evidence in a 4-week hearing (3 days).
- Quantum Expert Commission (1998) on a scheme Adjudication on a major marine Civil Engineering project for the Ministry of Defence (GBP 120M).
- Quantum Expert Advisor (1998) on a £70M, 9 contract flood alleviation scheme for the Environment Agency.
- Quantum Expert Advisor (1998) for a Telecom client in Adjudication.
- Quantum Expert (1998) on a shop fitting dispute, a bespoke form of sub contract, including a schedule of prices. The commission involved the evaluation of the contract works, variations and delays to the progress of the works.
- Adjudication support to a major law firm on a number of sub contract disputes.

Preparing, evaluating and negotiating claims for and from contractors and sub contractors, including:

- Claims management and Expert Advisor on a multi million pound bacteriological unit, where the contract involved security systems, M & E handling equipments and controlled/sealed environments.
- Claims management, devising a negotiation and concession strategy on civil engineering building and process disputes ranging in value from £50,000 to £27M.
- Analysis of time and plant performance difficulties on an international process plant.

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- Claims management and negotiation on civils and process disputes for Water plc on a £225M per annum Capital Programme.
- Forensic audit of an ECC contract to review the administration procedures on a 90 KM gas pipeline contract.
- Analysis of contract claims and professional advice to assist in a negligence action.
- Claims management and assistance within a team that provided Corporate Recovery services to a Telecom company.
- Strategic advice on the capturing and preparation of data to compile and present a claim for a weapons and missile handling facility in the design, fabrication and construction of a number of nuclear submarines.

Mediation, including:

- Third Party Facilitator/Facilitator (2021) between Employer and Main Contractor in relation to a major railway station and arrivals complex (matter settled).
- Mediator (2019) between Employer and Main Contractor in relation to M&E Systems within a rail terminal building (commission concluded).
- Expert advisor (2017) to a Contractor in a mediation in relation to an airport terminal facility and associated works, attended the mediation and gave a presentation to the parties and mediator (commission concluded).
- Mediator (2016) between Employer and Main Contractor in relation to the construction of a under and above ground railway station and over run tunnels, 4 day hearing (matter settled).
- Mediator (2016) between Main Contractor and Subcontractor in relation to the construction of an underground railway station and tunnel system (commission concluded).
- Mediator (2012) between Main Contractor and Subcontractor in relation to a sub-sea pipeline contract in SE Asia (matter settled).
- Expert advice to the employer in a mediation of a claim arising on a retail development £2M; assisting preparation of the submission, attending mediation hearing, negotiation with contractor.
- Expert advice to an employer in the mediation of a final account and loss and expense claim on a Mechanical Services contract in relation to a major hospital redevelopment (£8M), and attending the mediation hearing.
- Expert advice to an employer in a mediation between an employer/construction manager dispute on a defence development, advice on strategy and outcomes, preparation of submissions, representation at mediation.
- Co-mediator for dispute between employer and specialist contractor, settled on the day.

- Mediator and Assistant Mediator roles on various disputes relating to contractual disputes, non-payment and professional performance issues.

Professional Development

- Accredited by the Academy of Experts on various modules and CPD sessions that include:
 - (1) Law and Procedure, including CPR Part 35, relevant case law and understanding damages assessments.
 - (2) Report writing and what the lawyers require in a report.
 - (3) Cross examination, comprising of coaching and a live assessment session.
- Ongoing regular CPD events with the RICS, SCL and CI Arb.

Seminars and Workshop

Mike has presented papers, delivered seminars and chaired workshops on a variety of subjects including;

- Procurement strategy and contract selection;
- The Pitfalls of Partnering;
- FIDIC and risks under the various FIDIC forms;
- Notice requirements within FIDIC (Red Book);
- The NEC and it's use and application;
- Target cost contracting and how it works;
- ADR and dispute resolution;
- International Risk Management;
- The role of the Expert Witness;
- Delay and disruption in construction contracts;
- The impact and implications of Walter Lilly –v- Mr. Mackay and DMW; and
- Prolongation and Loss and Expense Claims.

Institutions provided to include the International Bar Association, Society of Construction Law, Royal Institution of Chartered Surveyors, The Academy of Experts, Hong Kong International Arbitration Centre, Hong Kong Institute of Surveyors, IACCM, Lighthouse Club (HK), Beijing Arbitration Commission, Construction Industry Council (HK), Korean Contractors Association, Chartered Institute of Arbitrators

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and the NEC User Group Conference (Asia Pacific). These topics have also been presented to various client organisations around the world.